



MILITARY COMMITTEE JOINT STANDARDIZATION BOARD (MCJSB)

22 July 2011

NSA(JOINT)0752(2011)1/AJOD

MCJSB

**TERMS OF REFERENCE (TOR) FOR THE MCJSB ALLIED JOINT OPERATIONS
DOCTRINE WORKING GROUP (AJOD WG)**

References:

- A. NSA(JOINT)1374(2009)1/AJOD dated 9 December 2009
- B. NSA(JOINT)0635(2011)1/AJOD dated 27 June 2011
- C. NSA(JOINT)0713(2011)1/AJOD dated 13 July 2011

1. The revised TOR for the AJOD WG, circulated under cover of Reference B, followed by a minor amendment at Reference C., have been approved under silence procedure by the Military Committee Joint Standardization Board (MCJSB).
2. These TOR are effective upon receipt and supersede those issued under Reference A., and may be viewed at the NSA protected web-site at Joint / AJOD WG/ Documents.

A handwritten signature in black ink, appearing to read 'J. Dronia'.

J. Dronia
Colonel, DEU (AF)
Chairman

Enclosure:

- I. Terms of Reference (TOR) for the AJOD WG

NATO Standardization Agency - Agence OTAN de normalisation
B-1110 Brussels, Belgium Internet site: <http://nsa.nato.int>
E-mail: joint@nsa.nato.int - Tel 32.2.707.55.75 - Fax 32.2.707.5718



MILITARY COMMITTEE JOINT STANDARDIZATION BOARD (MCJSB)

22 July 2011

NSA(JOINT)0752(2011)1/AJOD

TERMS OF REFERENCE FOR THE ALLIED JOINT OPERATIONS DOCTRINE
WORKING GROUP (AJOD WG)

Reference:

- A. AAP-3 - Production, Maintenance and Management of NATO Standardization Documents
- B. AAP-6 - NATO Glossary of Terms and Definitions (English and French)
- C. AAP-15 - NATO Glossary of Abbreviations used in NATO Documents and Publications
- D. AAP-32 - Publishing Standards for Allied Publications
- E. NSA(JOINT)0735(2010)1/JSB dated 8 July 2010 – Guidance to Working Groups (WG)
- F. MCM-077-00 dated 17 May 2000 - MC Guidance on the relationship between NATO Policy and Military Doctrine.
- G. MC 20/10 – MC Policy for Military Operational Standardization
- H. AAP-47 – Allied Joint Doctrine Development

AIM

1. The Allied Joint Operations Doctrine Working Group (AJOD WG) is established by the Military Committee Joint Standardization Board (MCJSB), acting in its capacity as an MC Delegated Tasking Authority. The primary mission of the AJOD WG (hereafter called WG) is to enhance the interoperability, and thus the effectiveness, of NATO forces when planning and conducting Joint Operations through the provision of Allied Joint Doctrine, with the emphasis on doctrine at the operational level. This includes development, review and harmonization of Allied Joint Publications within the Hierarchy of Allied Joint Publications, as well as the formulation of related terminology. The WG advises the MCJSB, and through the MCJSB the Military Committee, on Allied Joint Operations Doctrine topics and issues.

COMPOSITION

2. The WG consists of delegates of those NATO nations, Partnership for Peace (PfP) nations, the International Military Staff (IMS), Strategic Commands (SCs), NATO subordinate commands and agencies that agree to participate.

3. The Chairman is appointed by the MCJSB, on the recommendation of the WG, or following receipt of national nomination(s). The Chairman may appoint Deputy Chairmen to assist him with terminology, hierarchy and harmonization when needed; and other areas as appropriate. The Deputy Chairman for terminology will also act as the WG's Terminology Representative.

NATO UNCLASSIFIED

4. When a nation or SC has more than one delegate, it will designate a Head of Delegation (HOD) who will be responsible for expressing the official position of that nation or command.
5. The NSA will appoint a Staff Officer to act as Secretary; however, a Drafting Team may be formed from the delegates.
6. The MCJSB will designate at least one Board Representative to attend WG meetings. Other Standardization Boards are invited to be represented.
7. The WG shall involve Partner Nations, and promote cooperation with civil Standards Developing Organisations (SDOs) and other interested parties in standardization activities within the guidance provided by the Council and in accordance with NATO documents, on a case-by-case basis, and subject to the approval of the MCJSB (iaw Reference E).

STRUCTURE

8. The WG has 3 syndicates, when required (no standing TOR but see Annexes):
 - a. Terminology Syndicate
 - b. Hierarchy Syndicate
 - c. Harmonization Syndicate

TASK

9. The tasks of the WG are to:
 - a. Identify doctrinal voids associated with Allied joint doctrine and initiate and develop new standardization/doctrine proposals or prepare Standardization Agreements (STANAGs) and Allied Publications (APs) on Joint Operations. The WG must give clear recommendations, in the implementation paragraph for a STANAG, on parameters to be referenced to consider a STANAG as being implemented by nations and NATO bodies. Additionally, when submitting a STANAG for ratification, to include a short statement of applicability. This should address the operational imperative; the type of equipment or capability affected and any other supporting rationale that the WG deems necessary.
 - b. Review, at least once every three years, the promulgated STANAGs and APs for which they have been allocated responsibility (see Annex A) to determine their continued validity and recommend amendment, consolidation, transfer of information to APs or cancellation, where appropriate..
 - c. Review lessons identified and learned from recent operations, exercises and experimentation for their potential for new or amended standardization/doctrine proposals to enhance interoperability.
 - d. Develop and review terminology related to the WG and make recommendations as appropriate (see Annex C).
 - e. Carry out, or co-ordinate, such additional tasks as may be directed by the MCJSB.

NATO UNCLASSIFIED

- f. Foster joint research and test programs in order to achieve economies through the best use of resources.
- g. Continue to integrate PfP within all appropriate activities whilst looking to future cooperation within the context of the Partnership for Peace Program. The WG is also to continue to review its portfolio of STANAGs/APs with regard to PfP releaseability.
- h. Provide recommendations to the MCJSB and through that to the MC on Joint concepts and other issues as required.
- i. Review its TOR and recommend changes as required. In particular, each WG meeting is to make recommendations for updating future work.
- j. Ensure that, in concert with the IMS and the SCs, that Allied Joint Publications (AJPs) as listed in the Allied Joint Doctrine Hierarchy (AJDH) are consistent with NATO Policy for Standardization and Military Committee Policy documents, particularly in maximizing the use of recognized international civil standards.
- k. Manage the Allied Joint Doctrine Hierarchy (AJDH) (see Annex D).
- l. Harmonize the content of all AJPs on the AJDH (see Annex E).
- m. Ensure involvement of both SCs from the onset of STANAG/AP development by the WG through HQ SACT Defence Planning, Policy and Interoperability (DPPI) Branch as focal point of contact.
- n. Ensure all WG/Panels delegates understand the need for acceleration of the development process and that strict adherence to all AAP-3 timelines is essential.
- o. Encourage the use of the NSA website as a source of current documents and exchange forum in the development of APs and STANAGs and the participation of the WG/Panels delegates in electronic correspondence to expedite communication and the development of documents.
- p. Direct and supervise the harmonization and prioritise the revision of promulgated STANAGs and all AJPs as listed in the AJDH. Management is accomplished in the Allied Joint Doctrine Development Master Plan in accordance with guidance in AAP-47.
- q. Responsibilities of the Chairman, Deputy Chairmen and Delegates are at Annex F.

SECURITY

10. All NATO UNCLASSIFIED STANAGs, APs and NATO UNCLASSIFIED documents related to the development of these STANAGs and APs are released: to member nations of the NATO Euro-Atlantic Partnership Council (EAPC)/PfP, Mediterranean Dialogue (MD) and Istanbul Cooperation Initiative (ICI) programmes, member nations of America, Britain, Canada, Australia (and New Zealand) (ABCA) and to the European Union (EU) Staff and EU Nation's Standardization subject matter experts (e.g. Material Standards Harmonization Team (MSHT)). Release and access to the documents will be granted provided nations are certified by NOS and following the access procedure to the NSA

NATO UNCLASSIFIED

Protected Website. Release to Contact Countries will be considered on a case by case basis following the agreed work programmes with NATO. After any change or revision, the classification of draft STANAGs and Allied Publications must be reviewed to ensure that the draft remains NATO UNCLASSIFIED.

PREPARATORY WORK

11. The MCJSB will issue a convening order detailing the particular tasks of a given meeting. The convening order will also contain MCJSB Guidance to the WG which will be divided into a generic section, which will usually be topical information pertinent to more than one WG, and a specific section listing instructions of direct concern to the WG.

12. The Chairman will be assisted in the preparation and conduct of the meeting by the Staff Officer appointed as Secretary who will perform his duties in accordance with NSAP Volume I and II.

13. Delegates to the WG should come to the meetings fully briefed and prepared to present national, SC or NATO subordinate command views. They are expected to participate in discussions on proposals to reach agreement in the interest of standardization. Final acceptance of proposals is obtained from nations by the MCJSB.

PROCEDURES

14. The WG normally meets twice per year.

15. Recommendations made by the WG will be agreed by consensus of the HODs from NATO member nations, following advice from the IMS and SCs. Where consensus cannot be reached within a reasonable period of time, the matter will be passed to the MCJSB. Those recommendations become effective after the approval of the WGs Action List by the MCJSB.

16. A report and an Action List shall be kept from each meeting and sent to MCJSB members. Copies are available in the NSA password protected website documents section for WG members.

17. When drafting STANAGs related to current NATO operations which require quick response, the WG will likely make use of the "Fast Track Procedure" as laid down in AAP-3(J) Chapter 2, Para 2.11, if approved by the MCJSB.

18. Custodians will be appointed to progress work on STANAGs and APs in accordance with AAP-3/AAP-47.

19. The WG will ensure that standardization documents, for which the WG is the sponsor, do not include specifications of formatted or structured message formats or voice templates for character-oriented information exchange. Extracts and examples of these formats or templates may be used for explanatory purposes only. The NATO-agreed format specifications are published in APP-11 (NATO Message Catalogue) to which other publications shall reference.

20. The WG may recommend the formation of a panel to undertake a specific task. Justification for a panel and proposed TOR must be submitted to the MCJSB for approval.

NATO UNCLASSIFIED

21. See Reference F for guidance on the MC approval and review of Capstone and Keystone AJP's and References A&H for guidance on the development and ratification of process of AJP's sponsored by the WG.

TERMINOLOGY

22. Terminology is fundamental to standardization; without collective agreement on terms and definitions it is not possible to achieve standardization, as a document or instruction would be interpreted differently by individual nations.

23. Under the NATO Policy for Standardization of Terminology, NATO documents must use NATO Agreed terminology. Therefore NATO Agreed terminology is the most basic component of any STANAG or AP.

24. In order to achieve this goal, the Directive on the NATO Terminology Programme provides for a process whereby NATO standardizes terminology, the so-called NATO Terminology Programme (NTP). The Directive details the responsibilities of the various actors in the programme and the procedures to be followed.

LIAISON

25. The groups listed at Annex G deal with subjects related to the area of responsibility of the WG. The WG should appoint specific delegations to liaise with those groups on behalf of the WG, to monitor their activities and identify any possible duplication of effort, conflict, omission or requirement for mutual collaboration. Liaison can be accomplished by reviewing reports of the group, by contacting a national or SC representative to the group, and/or by attending (full or selective attendance) meetings of the group. Liaison officers should join the respective Forums for the WG or agency that they are liaison to.

26. Appointed delegations as listed below are to report to the WG meeting, and circulate written liaison reports to WG correspondents via the NSA Password Protected Website Forum no later than **six weeks prior to a WG meeting**, to allow other delegations to prepare for discussions. Liaison reports should be clear and concise, and be limited to points of direct relevance to the WG. However, as an absolute minimum, each report is to detail when the other WG/Group last met and how the liaison was effected (by report review/direct contact/attending meeting). Any nation with responsibility for liaison reporting who experiences difficulty obtaining the relevant information is requested to contact the NSA and seek assistance.

INFORMATION EXCHANGE REQUIREMENTS

27. The ability to transfer clear, unambiguous information is an essential element of command and control. The content of these orders and reports must reflect the requirement of current tactics and doctrine faithfully.

28. Information is essential to the exercise of command and control. The information required by commanders and the staff must be identified and the most appropriate means by which this can be delivered to where it is needed within the battle space must be designed. Technology now offers the possibility of providing information exchange in a number of ways over and above traditional means such as ACP 127 messaging, however

NATO UNCLASSIFIED

the content must be unambiguously transferred and interpreted in the way the originator intended.

PROTECTION OF PROPRIETARY RIGHTS

29. In accordance with Committee for Standardization (CS) agreed and North Atlantic Council (NAC) noted Intellectual Property Rights (IPR) policy (CM(2008)0017), the contribution WG members make to the development of a NATO document becomes the intellectual property of NATO, managed by the NSA on behalf of Nations and NATO. Additionally the WG member involved in standardization activities shall use reasonable endeavours to identify and expeditiously inform the NSA on Essential IPRs instrumental to the development of a NATO standardization document.

30. The AAP-32 (promulgated edition) will be used as a Reference for instructions on the protection of intellectual property rights in STANAGs.



J DRONIA
Colonel DEU (AF)
Chairman, MCJSB

Annexes:

- A. STANAGs/APs/STUDIES for which the AJOD WG is responsible
- B. STANAGs and APs of interest to the AJOD WG
- C. AJOD WG Terminology Responsibilities
- D. AJOD WG Hierarchy Responsibilities
- E. AJOD WG Harmonization Responsibilities
- F. Responsibilities of the AJOD WG Chairman, Deputy Chairmen and Delegates
- G. AJOD WG Liaison Delegates

STANAGs/APs/STUDIES FOR WHICH THE AJOD WG IS RESPONSIBLE

AJP	STANAG	TITLE (what they should be)	Y¹	CUSTODIAN
AJP-01	2437	Allied Joint Doctrine	Y	GBR
AJP-3	2490	Allied Joint Doctrine for The Conduct of Operations	Y	NLD
AJP-3.4	2180	Allied Joint Doctrine for Non-Article 5 Crisis Response Operations	Y	USA
AJP-3.4.1	2181	Allied Joint Doctrine for Peace Support Operations		GBR
AJP-3.4.2	2514	Allied Joint Doctrine for Non-Combatant Evacuation Operations		USA
AJP-3.4.3	2576	Allied Joint Doctrine for Support to Civilian Authorities		USA
AJP-3.5	2523	Allied Joint Doctrine for Special Operations		NSHQ (ACO)
AJP-3.9	2524	Allied Joint Doctrine for Joint Targeting	Y	CAN
AJP-3.10	2518	Allied Joint Doctrine for Information Operations	Y	GBR
AJP-3.10.1	2508	Allied Joint Doctrine for Psychological Operations	Y	GBR
AJP-3.11	2507	Allied Joint Doctrine for Meteorological and Oceanographic Support		HQ SACT
AJP-3.13	2532	Allied Joint Doctrine for The Deployment of Forces		HQ SACT
AJP-3.14	2528	Allied Joint Doctrine for Force Protection	Y	USA
AJP-5	2526	Allied Joint Doctrine for Operational-Level Planning		DEU
AJP-6	2525	Allied Joint Doctrine for Communication and Information Systems (CIS)		USA
AJP-9	2509	Allied Joint Doctrine for Civil-Military Cooperation (CIMIC)		CIMIC COE
AAP-47		Allied Joint Doctrine Development		GBR/USA
ALingP-1	2579	Linguistic Support for Operations		SHAPE
ATP-3.13.1	2580	Reception, Staging and Onward Movement (RSOM) Procedures		HQ SACT

¹ List Of Critical STANAG for Current Operations from AC/281-N(2009)0145 – suggested for new NATO members to give priority consideration in the process of transition

STANAGs AND APs OF INTEREST TO THE AJOD WG

AJPs Sponsored by Other WGs (listed for harmonization purposes)

AJP	STANAG	TITLE	Y¹	CUSTODIAN/ WG
AJP-2	2190	Allied Joint Doctrine for Intelligence, Counter Intelligence and Security		DEU/ JINT WG
AJP-2.1	2191	Allied Joint Doctrine for Intelligence Procedures	Y	GBR/ JINTWG
AJP-2.2	2192	Allied Joint Doctrine for Counter-Intelligence and Security Procedures	Y	USA/ JINTWG
AJP-2.3	2537	Allied Joint Doctrine for Human Intelligence	Y	ACT&GBR/ JINTWG
AJP-2.5	2195	Allied Joint Doctrine for Captured Persons, Materials and Documents	Y	DNK/ JINTWG
AJP-2.7	7107	Allied Joint Doctrine for Reconnaissance and Surveillance		USA/ JINTWG
AJP-3.1	1459	Allied Joint Doctrine for Maritime Operations	Y	USA/ MAROPS WG
AJP-3.2	2288	Allied Joint Doctrine for Land Operations	Y	GBR/ LOWG
AJP-3.2.3.3	2296	Allied Joint Doctrine for Military Police		DEU/ LOWG
AJP-3.3	3700	Allied Joint Doctrine for Air and Space Operations	Y	GBR/ AOWG
AJP-3.3.1	3880	Allied Joint Doctrine for Counter Air Operations		CAN/ AOWG
AJP-3.3.2	3736	Allied Joint Doctrine for Close Air Support And Air Interdiction	Y	DEU/ AOWG
AJP-3.3.3	3703	Allied Joint Doctrine for Air-Maritime Coordination		GBR/ AOWG
AJP-3.3.5	3805	Allied Joint Doctrine for Airspace Control	Y	USA/ AOWG
AJP-3.3.9	7195	Allied Joint Doctrine for Personnel Recovery	Y	Study, on hold, awaiting PR policy
AJP-3.4.4	2611	Allied Joint Doctrine for Counterinsurgency (COIN)	Y	NLD/LOWG
AJP-3.6	6018	Allied Joint Doctrine for Electronic Warfare	Y	NEWAC/NEW WG
AJP-3.8	2451	Allied Joint Doctrine for CBRN Defence		JCBRN COE/ CBRN WG
AJP-3.12	2238	Allied Joint Doctrine for Military Engineer Support	Y	MILENG COE/ ENGR WG

¹ List Of Critical STANAG for Current Operations from AC/281-N(2009)0145 – suggested for new NATO members to give priority consideration in the process of transition

NATO UNCLASSIFIED

AJP-3.15	2295	Allied Joint Doctrine for Countering Improvised Explosive Devices (CIED)	Y	GBR/ C-IED WG
AJP-4	2182	Allied Joint Doctrine for Logistics	Y	HQ SACT/ SNLC
AJP-4.4	2506	Allied Joint Doctrine for Movement and Transportation		HQ SACT (R&L)/ Bi-SC M-T Forum
AJP-4.5	2234	Allied Joint Doctrine for Host Nation Support		HQ SACT (R&L)/ Bi-SC LCB
AJP-4.6	2230	Allied Joint Doctrine for Multinational Joint Logistic Centre (MNLCC)		HQ SACT (R&L)/ Bi-SC LCB
AJP-4.7	2182	Allied Joint Doctrine for Petroleum		HQ SACT/ NFLWG
AJP-4.9	2512	Allied Joint Doctrine for Modes of Multinational Logistic Support	Y	HQ SACT (R&L)/ Bi-SC LCB
AJP-4.10	2228	Allied Joint Doctrine for Medical Support	Y	HQ SACT/ MMSOPWG
AJP-4.11	2292	Allied Joint Doctrine for NATO Asset Visibility		DEU/ ASTWG
APP-6	2019	Joint Symbology		USA/ IERH WG

AJOD WG TERMINOLOGY RESPONSIBILITIES

1. Ensure WG decisions are consistent with the NATO Policy for Standardization of Terminology (C-M(2007)23) the Directive on the NATO Terminology Programme and its supporting Guidance.
2. Ensure WG decisions are consistent with the MC Terminology Standardization Programme, as laid down in Part 1 of AAP-6.
3. Consider proposals raised by the WG for change, addition or deletion of terminology in the NATO Terminology Database (NTDB), AAP-6, AAP-15 or APs.
4. Provide considered response to requests for definitions of terminology.
5. The Deputy Chairman for terminology acts as the AJOD WG representative in the MC Terminology Conference (MCTC). He puts forth the terminology that is related to “Joint Operations Doctrine” and ensures that terminology follows doctrine in that area.
6. Ensure WG member(s) participation in MCTC and Office of NATO Terminology Coordination (ONTC) group conferences for providing operational doctrinal views in the procedure of producing terminology.
7. Call ONTC delegation in WG as required.

AJOD WG HIERARCHY RESPONSIBILITIES

1. Manage the AJDH, including the allocation of numbers.
2. Identify APs that meet the agreed criteria for incorporation into the Hierarchy and, in consultation with other NATO bodies, identify their place within the Hierarchy.
3. Review new publications and make recommendations on their suitability for inclusion in the Hierarchy.
4. Review the AJDH for continuity and consistency.
5. Review the AJDH for doctrinal voids and identify areas for doctrine development.
6. Provide hierarchy input for AAP-3/AAP-47.
7. Maintain the AJDH graphic.
8. Maintain WG authority of AAP-47 – *Allied Joint Doctrine Development*.
9. Provide oversight of the management and development of Allied Joint Publications using the Allied Joint Doctrine Development Management Plan. Ensure the plan is updated bi-annually and available on the NATO website and briefed to the AJOD WG annually.

AJOD WG HARMONIZATION RESPONSIBILITIES

1. Establish and maintain vertical harmonization between Capstone and Keystone AJP's, ensuring they are consistent with current NATO policy and take into account emerging and endorsed MC concepts.
2. Establish and maintain horizontal harmonization of Keystone publications.
3. Establish and maintain vertical harmonization between every AJP on the AJDH and the directly superordinated AJP.
4. Review harmonization between the promulgated and directly superordinated AJP's on the AJDH and those publications designated to become AJP's to ensure vertical and horizontal harmonization of their doctrinal material.
5. Identify issues that require harmonization and keep the AJOD WG members informed by preparing issue briefings for issues submitted by the Nations, Strategic Commands and Custodians and by disseminating WG recommendations/decisions to the relevant parties through the Chairman.
6. Make recommendations and draft harmonization proposals as appropriate.
7. Monitor the AJP data in the NATO Standardisation Document Database (NSDD).
8. Provide harmonisation input for AAP-3/AAP-47.
9. Involve AJP's custodians and both SCs through DPPI in the harmonization process at the earliest stage possible.
10. Coordinate and prioritise the harmonization of promulgated and draft AJP's on the AJDH.

RESPONSIBILITIES

1. **The Chairman** is to:

- a. Establish milestones for completion of each task.
- b. Ensure standardization/doctrine proposals are referred to the MCJSB for initial examination in accordance with AAP-3/AAP-47.
- c. Appoint Deputy Chairmen to assist in undertaking the WG's responsibilities, including those for terminology, harmonisation and hierarchy.
- d. Establish drafting teams, as required, to support the Secretary in the production of the WG report and preparation of the Action List.
- e. Make an executive summary as a preface to the WG report, giving his personal views on the following aspects of the WG meeting:
 - (1) Progress achieved.
 - (2) Matters of specific interest to the MCJSB.
 - (3) Judgement of overall success of the meeting.

2. Within their areas of responsibility, **Deputy Chairmen** are to:

- a. Assist the Chairman in undertaking the WG's responsibilities.
- b. Take responsibility for leading, coordinating, preparing and presenting recommendations on issues, both at and between meetings.
- c. Submit agenda items to the Secretary, through the Chairman, at least 6 weeks prior to the next meeting.
- d. Prepare reports and input on issues.

3. **Delegates** are to:

- a. Ensure that any relevant documents expressing the views of their authorities are distributed to other delegates 6 weeks in advance of a meeting.
- b. Submit standardization/doctrine proposals in accordance with AAP-3/AAP-47.
- c. Participate in discussions on proposals with the aim of reaching agreement in the interest of standardization.

AJOD WG MEMBERS WITH LIAISON RESPONSIBILITIES

Body with Which Liaison Is To Be Maintained	Allied Joint Publications	AJOD WG Member
ACO Operational Planning WG	*	SHAPE
ACO Survivability and Force Protection WG	*	SHAPE
Military Committee/IMS	*	IMS OPS
MCASB Air Operations WG	AJP-3.3, 3.3.3, 3.3.1, 3.3.2, 3.3.5 & 3.3.9	USA
MCASB Air Operations Support WG	None	CAN
MCASB Joint UAV Panel	*	GBR
MCJSB CBRN WG	AJP-3.8	JCBRN COE
MCJSB Joint Intelligence WG	AJP-2, 2.1, 2.2, 2.3, 2.5, 2.7	SHAPE
MCLSB Artillery WG	AJP-3.9.2	NLD
MCLSB C-IED WG	AJP-3.15	HQ SACT
MCLSB Helicopter Interservice WG	LR from HIS only when required*	ESP
MCLSB Land Operations WG	AJP-3.2, 3.2.3.3, 3.4.4	USA
MCLSB MILENG WG	AJP-3.12	MILENG COE
MCMSB Amphibious Operations WG	*	HQ SACT
MCMSB Maritime Operations WG	AJP-3.1	HQ SACT
MCMedSB Med Standardization WG	AJP-4.10	NLD
MC Terminology Conference	*	FRA

NATO UNCLASSIFIED

NATO Electronic Warfare Advisory Committee	AJP-3.6	IMS/NEWAC
NATO Psychological Operations WG	AJP-3.10.1	SHAPE
NC3B	AJP-6	NHC3S
Strategic Commands Logistics Staff Meeting /LC	AJP-4, 4.4, 4.5, 4.6, 4.7, 4.9, 4.11	HQ SACT

* Where there are no AJP's shown AJOD WG Members are requested to provide the relevant information.

**** Liaison reports should be distributed as early as possible, and at least 6 weeks in advance of a meeting (where possible), to allow time for staffing.**